

DEPARTMENT OF THE ARMY LOGISTICS TASK FORCE 530 APO AE 09344

AFVH-XE-LTF-XO

20 July 2005

MEMORANDUM FOR Commander, LTF 530, APO AE 09344

SUBJECT: Appointment of AR 15-6 Investigating Officer

1. Findings and Recommendations, Informal AR 15-6 Investigation into all the facts and circumstances surrounding Escalation of Force Measures executed by the 612th QM Company at approximately 0530hrs on 8 July 2005 that resulted in the death of a Local National.

2. Incident Background: The 612th QM Company convoy commander, 2LT and his Team were executing the standard FRG (Company Convoy commander, 2LT and his Team were executing the standard FRG (Company Convoy commander, 2LT and his Team were executing the standard FRG (Company Convoy commander, 2LT and his Team were executing the standard FRG (Company Convoy commander, 2LT and his Team were executing the standard FRG (Company Convoy commander, 2LT and his Team were executing the standard FRG (Company Convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy convoy commander, 2LT and his Team were executing the standard FRG (Convoy convoy con

on route was found at , and required a controlled detonation. Following clearance to proceed, the CLP departed at approximately 0500hrs. Given the fact that daylight was approaching, the leg of the mission was cancelled. While traveling on Route enroute from to from 0500-0530hrs on 8 July 2005, 612th QM Company (Gun Truck) encountered a series of vehicles that attempted to enter the convoy in close proximity to one another. The first incident occurred vicinity for the convoy forcing the CLP to use Escalation of Force measures to in an attempt to keep the vehicle from both blocking and interdicting the CLP. The sedan ignored the EOH measures forcing the lead gun truck gunner, SPC to fire a warning shot to the right of the vehicle, but the vehicle ignored the warning. SPC then fired a second warning shot to the right of the sedan, and it pulled over to the shoulder coming to a halt (Exhibit F, G1, K).

Several minutes later, vicinity the convoy approached three vehicles

including a white sedan and two dark vans, driving in a line (one behind the other) blocking the route of march for the convoy by traveling to the center of the road. SPC began EOF measures at approximately 150 meters. None of the three vehicles responded to EOF. The convoy was traveling approximately 45-50 MPH at this time while the three civilian vehicles were traveling approximately 40-45 MPH. When the vehicles were within 75 meters, SPC fired a warning shot with his M16A2, the white sedan then pulled off to the right side of the road. The other two vehicles continued on causing a second warning shot to be fired by SPC The first dark van then pulled off to the right side of the road. The second dark van stayed on the road blocking the convoy. Now at 40 meters in front of the lead gun truck, SPC fired 10 rounds with his M16A2 at the back of the van and walking the rounds forward. The van

then slowed slightly and moved to the right front quarter panel area of the lead gun truck as the convoy attempted to move around the vehicle. The vehicle got inside SPC range fan due to the gun turret as it moved back to a parallel position with the lead gun truck for several seconds. As it did so, the dark van swerved towards the lead gun truck continuing to refuse to pull over to the right shoulder. The lead gun truck then bumped the dark van causing it to swerve off to the right side of the convoy and roll over on its' side (Exhibit F, G, G1, H, K).

Several minutes followed and again an incident occurred vicinity. The CLP encountered a white hatch-back car that refused to yield to the convoy as it approached despite the use of EOH measures. The second gun truck gunner, SPC fired one warning shot from his M16A2 to the right of the vehicle. The vehicle then pulled off to the right side of the road (Exhibits F, G1, I, J, K).

- 3. Purpose of Investigation: The objectives of my investigation are as follows (Exhibit D);
- a. Was proper Escalation of Force followed and adherence to the Rules of Engagement as stated by Appendix 4 to Annex C to MNC-I Operations Order 05-02?
 - b. Was an appropriate use of force utilized given the situation?
- c. Are convoy defense procedures utilized by the 612th QM inconsistent with standing rules and regulations?
- d. Make recommendations for limiting future collateral damage and civilian injuries while affording the maximum protection to US Soldiers.
- 4. Findings: The findings of this investigation are broken down by the objectives designated by the Appointing Authority.
- a. Was proper Escalation of Force followed and adherence to the Rules of Engagement as stated by Appendix 4 to Annex C to MNC-I Operations Order 05-02? Validated. 612th QM Company (Gun Truck) is in compliance with current Escalation of Force measures and the Rules of Engagement as stated by Appendix 4 to Annex C to MNC-I Operations Order 05-02 (Exhibit F2). 2LT cannot and 612th go through extensive mission preparation and pre-combat checks prior to departure on any mission that the company provides Gun Truck support (Exhibit MMM). This extensive preparation includes the Task Force Mission Brief conducted by the Task Force S-3 and Task Force Support Operations Officer where missions are reviewed extensively and the latest intelligence is briefed by the Task Force S-2 (Exhibit F1, F3-F6). Concurrently, the soldiers of the 612th designated for mission prepare their vehicles and equipment to include Preventive Maintenance Checks (PMCS), Movement Tracking Systems (MTS), PLUGGERS, and both weapons and communications systems. The communications checks include confirming links to both Battalion and ID). Two hours prior to departure, 2LT Team moves to link up with Joint Military Mail Terminal (JMMT) personnel for this particular mission; the FRG Mail Run.

Additionally, Palletized Load System Trucks (PLS) from the 15th PLS joined the convoy to conduct Log Pack operations. The convoy briefing is generally conducted one hour prior to mission; in this case, 2LT did did so at 2130hrs. His briefing covers role call, recent intelligence, weather data, the routes that the convoy will be taking, mission (including actions on the objective), Battle Drills, EOF in pre-jump fashion, ROE, and any pertinent administrative notes (Exhibit L, M, N). The CLP departed BIAP on time at 2230hrs.

During the conduct of the mission, the CLP was held up at FOB due to IEDs causing route closures (Exhibit MMM). The convoy did not depart for until approximately 0500hrs, at which time it gets light and traffic picks up accordingly. During the course of the next thirty to thirty five minutes, the convoy experienced three different encounters requiring the use of EOF and finally, the use of small arms to address a threat to the convoy by vehicular traffic as stated above in the background paragraph (Exhibits F, G, G1, I, K).

During the separate incidents, in all cases, the soldiers of the 612th reacted as they were trained, following all Company SOPs and Battle Drills as well as EOH and ROE. After extensive interviews, all the soldiers and KBR Civilians directly involved in the incident from four different units or agencies including 612th QM Company (Exhibits FF-YY, MMM), JMMT (Exhibits ZZ-EEE), 15 PLS (Exhibits FFF-III) and HHD, LTF 530 (Exhibits JJJ-LLL, NNN) confirmed that 612th Soldiers reacted properly, professionally, and IAW existing guidance. Additionally, the personnel internal to the convoy universally concur that in the second incident where the Local National vehicle overturned, the convoy was under a direct threat (Exhibits as stated in previous sentence). The convoy maintained excellent communications throughout for C2 of the CLP which further enhanced decision making and control by the convoy commander (Exhibits JIJ-LLL, NNN).

During the second incident, the actions of the driver, SPC which, were warranted in that minimal but necessary contact occurred between the lead gun truck and the local national vehicle as evidenced by the fact that the JMMT personnel in the convoy didn't believe contact occurred (Exhibits BBB-DDD). He faced a threat of a vehicle with aggressive intentions and acted to correct the situation. SPC many SPC (lead gun truck gunner), and SGT (lead gun truck TC) all identified the contact as minimal (Exhibits GG, KK, WW). SPC utilized the decision making process in accordance with both EOH and ROE to address the threat and protect the CLP from potential VBIEDs on one of the most dangerous roads in the Baghdad (Exhibit WW). A COLT Team from 3-7 Infantry was on over watch of the area due to the frequency of IEDs on the route with the objective of preventing trigger men from detonating IEDs as CLPs pass by. (Exhibits BB-EE, OOO-RRR).

b. Was an appropriate use of force utilized given the situation? Validated.
612th QM Company (Gun Truck) did utilize an appropriate use of force response given the situation the CLP was in. The area that the CLPs of LTF 530 travel are some of the most dangerous routes in the Iraqi Theater Area of Operations based on data collected from multiple classified sources and trend analysis (Exhibit G2). In particular, route is very dangerous (Exhibit F1, G2, N1). LTF 530 convoys travel the route nightly in support of US and Coalition Forces operating in the Greater Baghdad Area.

The soldiers and Civilians of the 612th, 15 PLS, HHD, and the JMMT are experienced with the route and operating on the roads of Baghdad in general. The CLP was traveling at daylight, one of the most dangerous times to be on the roads as traffic picks up dramatically with morning rush hour. The threat was identified almost to a man as reflected in paragraph a above. The use of Escalation of Forces measures subject to current Rules of Engagement was appropriate as the vehicles involved in the incident posed a direct threat to U.S. Soldiers, Civilians, and the Mission.

- c. Are convoy defense procedures utilized by the 612th QM inconsistent with standing rules and regulations? Validated. Convoy defense procedures utilized by the 612th QM Company (Gun Truck) are not inconsistent with standing rules and regulations. After conducting multiple interviews with the different organizations within the CLP and researching TTPs, SOPs, and regulatory guidance that governs current operations in the Iraqi Theater of Operations, 612th QM Company is in compliance and consistent with standing rules and regulations (Exhibits F3, N). EOH and ROE used by the company follow the guidelines set forth in Appendix 4 to Annex C to MNC-I Operations Order 05-02 (Exhibit F2).
- d. Make recommendations for limiting future collateral damage and civilian injuries while affording the maximum protection to US Soldiers. Recommendations are listed in paragraph 5 below.

5. Recommendations.

- a. Limit the movement window for LTF CLPs moving within the city of Baghdad to the hours of 2300hrs through 0500hrs. This would further limit Task Force personnel, equipment, and supplies to exposure to civilian traffic due to the high volume of vehicles on the roads after 0500hrs and prior to 2300hrs. Missions such as FRG would not move before a 2300hrs SP and if it is determined they will not reach BIAP by 0500hrs, they will move to the nearest FOB. Once secure on the FOB, the CLP will not move until the following evening when the movement window opens up again. This recommendation has already been implemented by order of the Task Force Commander as of 9 July, 2005.
- b. Continue Task Force Command Group presence on the unit's CLPs. LTF 530's Command Group participate in the unit's CLPs on a regular basis in order to ensure adherence to proper procedures, validate TTPs, check equipment, mentor junior leaders and generally lead soldiers. This procedure is currently in place, but warrants mention. The Task Force Command Group, as well as the Company Commanders and First Sergeants typically participate in approximately one convoy per week. This equates to Senior Leadership present on a nightly basis during CLP operations. This procedure is invaluable in ensuring soldier morale and confidence.
- c. Ensure that the Task Force sustains an aggressive, comprehensive Convoy Commander Certification Program to prepare NCOs and Officers to be effective leaders of CLPs in a combat environment. This recommendation has been SOP for the

Task Force since we assumed mission. The first phase is extensive training with a seasoned Convoy Commander. The Convoy Commander candidate then goes through a mock convoy brief with his peers in phase two. An extensive AAR process follows to ensure the candidate is capable to execute the mission. The third stage is a check ride and certification by the Company Commander, followed by the final stage which is a check ride with the Task Force Commander.

d. Improve Route Status and Intelligence monitoring procedures. Currently, the Task Force S-2 receives intelligence and route update status from 3 ID. The Convoy Commanders receive route update status from and the Task Force TOC prior to and during convoy operations. Recommend looking at increasing the fidelity of that information, in both directions, down to the BCT level. 2nd and 4th BCT should know the routes, destinations, and commodities that LTF 530 is pushing in their respective Areas of Operation. Conversely, LTF 530 should be appraised of current operations, rolling checkpoints, nightly TCPs, and over watch locations.

6. Point of contact is the undersigned at

MAJ, QM AR 15-6 Investigating Officer

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A. COMPLETE IN ALL CASES	TION III - CHECKLIST FO	R PROCEEDINGS					
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a. The letter of appointment or a summary of oral appointment	Kothan Bulberais: (Aligened	in order listed)					L. A
b. Copy of notice to respondent, if any? (See item 9, below)	B tena;				X		
c. Other correspondence with respondent or counsel, if any?							X
d. All other written communications to or from the appointing	a suporiur's						X
e. Privacy Act Statements (Certificate, if statement provided	g angrothy :				X		
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g. Information as to sessions of a formal board not included of	in race 1 of this report?				$\stackrel{\wedge}{\rightarrow}$		
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Γ	Exhibits (para 3-16, AR [5-6]			
	a. Are all items offered (whether or not received) or considered as evidence individually numbered or lettered as	Y	ES N	IOT N
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	b. Is an index of all exhibits offered to or considered by investigating officer or board attached before the first exhibit? 6. Has the restimony/statement of each with a characteristic of the first exhibit?	-	\overline{z}	
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I	d. Are copies, descriptions, or depictions (if substituted for real or documentary evidence) properly authenticated and is **		+	-
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	g. If official notice of any matter was taken over the objection of a respondent or counsel, is a statement of the matter of which official notice was taken attached as an exhibit (para 3-16d, AR 15-6)?		+	\dashv_{\times}
3	Was a quorum present when the board voted ou findings and recommendations (pages 4.1 and 5.2). (D. 15.4)?			
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6	Was each absence of any member properly excused (page 5.2a, 4P 15.6)?			
7	Were members, witnesses, reporter, and interpreter sworp, if required (page 2.1.4D, 15.4)2			
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C.	COMPLETE ONLY IF RESPONDENT WAS DESIGNATED. (Gorden II. Charles of the Control of	100000	80.955	Service
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ŀ	(2) the matter to be investigated, including specific allegations against the respondent, if any?			
ŀ	(-) the respondent's rights with regard to counsel?			
-	(4) the name and address of each witness expected to be called by the recorder?		-	-
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ŀ	c. was the respondent provided a copy of all unclassified document in the case \$1.0		+	42
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-	b. Was record of proceedings and evidence received in his absence made available for examination by him and his counsel (pam 5-4c, AR 15-6)? Counsel (para 5-6, AR 15-6):		 	
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4	Was each respondent represented by counsel?			a de la composición dela composición de la composición dela composición de la compos
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t	Was respondent's counsel present at all open sessions of the board relating to that respondent?			
C	If military counsel was requested but not made available, is a copy (or, if oral, a summary) of the request and the action taken on it included in the report (para 5-6b, AR 15-6)?		 	
Z L	the respondent challenged the legal advisor or any voting member for lack of impartiality (para 5-7, AR 15-6):			
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D	Did each member successfully challenged cease to participate in the proceedings?			
' L."	as the respondent given an opportunity to (para 5-80, AR 156):			
[a.	Be present with his counsel at all open sessions of the board which deal with any			
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14.	Can winnesses and otherwise introduce evidence?			
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J.	Make or have his counsel make a final statement or argument (para 5-9, AR 15-6)?			
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Page 2 of 4 pages, DA Form 1574, Mar 83

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	SECTION IV	- FINDINGS (para 3-10, AR 15-6)	
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	SECTION V - RECOM	MMENDATIONS (para 3-11, AR 15-6)	
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SECTION VI - AUTHENTICATION OF PROCEEDINGS IN CO. CO.	TION (para 3-17, AR 15-6)
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SECTION VII. MINORITY DED	ANT
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in the inclosure, identify by number each finding and/or recommendation in what was one for disagreement. Additional/substitute findings and/or recommendation	concur in the findings and recommendations of the board. hich the dissenting member(s) do(es) not concur. State the ns may be included in the inclosure.)
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SECTION VIII - ACTION BY APPOINTING	AUTHORITY (para 2-3, AR 15-6)
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